GREATER ORLANDO
AVIATION AUTHORITY

LETTER OF AUTHORIZATION (SPACE COMMITMENT)
South Terminal Transition

On Commencement of Operations

Mr. Martin Mares
Manager, Properties
JetBlue Airways Corporation
27-01 Queens Plaza North
Long Island City, NY 11101

Dear Mr. Mares:

This Letter of Authorization ("LOA") establishes and formalizes the agreement between the Greater Orlando Aviation Authority (the "Authority") and JetBlue Airways Corporation ("Airline") for Airline's commitment to use and pay for certain terminal space at Orlando International Airport ("OIA"), as described below, through the expiration dates set forth below. All such space defined below shall hereinafter be referred to as the "Committed Premises." Airline agrees to use the Committed Premises solely in connection with Airline's Air Transportation Business conducted at OIA.

Rate Resolution

Airline agrees that the Second Amended and Restated Resolution of the Authority Relating to Airline Rates and Charges and Airline Operating Terms and Conditions for the Use of Facilities and Services at Orlando International Airport, adopted by the Authority on or about August 28, 2019, effective October 1, 2019, as amended from time to time ("Rate Resolution"), is incorporated herein by reference and shall apply to Airline's use of the Committed Premises, this LOA and all of Airline's operations at OIA, whether or not such operations are conducted in the Committed Premises. Airline agrees to abide by the terms and conditions of the Rate Resolution for as long as Airline operates at OIA, regardless of the expiration of this or any other LOA. Failure of Airline to comply with the terms and conditions of the Rate Resolution shall be a default hereunder and shall entitle the Authority to terminate this LOA and to all other rights and remedies set forth in the Rate Resolution or otherwise legally available. All capitalized terms used and not otherwise defined herein shall have the meaning assigned to such term in the Rate Resolution.

Rights of Occupancy

(1) Subject to the Rate Resolution and the Authority's right to terminate this LOA as described above, Airline commits, and shall have the right, to occupy and use, beginning on the effective date of the latest Exhibit A attached hereto through September 30, 2024, the Exclusive Use Premises, Preferential Use Premises and number of Annual Access Gates identified in such

Exhibit A and depicted graphically on Schedule 2 attached hereto, with the exception of Annual Access Gates. *

(2) Subject to the Rate Resolution and the Authority's right to terminate this LOA as described above, Airline commits, and shall have the right, to occupy and use, beginning on the effective date of the latest Exhibit B attached hereto through the next Fiscal Year end set forth on Exhibit B, the Exclusive Use Premises, Preferential Use Premises and number of Annual Access Gates identified in such Exhibit B and depicted graphically on Schedule 2 attached hereto, with the exception of Annual Access Gates.

(3) Subject to the Rate Resolution and the Authority's right to terminate this LOA as described above, Airline commits, and shall have the right, to occupy and use, beginning on the effective date of the latest Exhibit C attached hereto through the date(s) set forth on Exhibit C (up to September 30, 2024), the Exclusive Use Premises set forth on such Exhibit C and depicted graphically on Schedule 2 attached hereto.

Term, Termination and Amendment

The start and end dates on Exhibits A, B and C applicable to Airline commitments may be different for different space listed thereon. Only payments made in connection with commitments through September 30, 2024 will be counted toward an Airline's allocation of revenue sharing payments pursuant to the Rate and Revenue Sharing Agreement, Fiscal Year 2020 – Fiscal Year 2024 ("Rate and Revenue Sharing Agreement").

This LOA shall continue until either the last commitment date described on Exhibits A, B or C above has expired or been terminated, or September 30, 2024, whichever is earlier. By written notice to the Authority prior to any expiration date herein, and subject to Authority approval, Airline may extend any of the expiration dates set forth herein through the end of the next Fiscal Year, but not later than September 30, 2024. The Authority may document such extension without requiring the execution of a new LOA by attaching one or more updated Exhibits to this LOA from time to time. Airline may not terminate this LOA, accelerate any expiration date, or reduce the amount of space making up the Committed Premises, prior to the expiration dates described above, as such may be extended.

The parties hereto may at any time, by mutual agreement, amend one or more Exhibits attached hereto by (a) adding space to the Exhibit, (b) exchanging space covered by the Exhibit for other comparable or greater space and/or (c) extending the termination date of Exhibits A, B, or C through the end of a subsequent Fiscal Year up to September 30, 2024.

South Terminal Transition

Attached hereto as Exhibits A-1, B-1 and C-1, and as Schedule 2.1, are descriptions and depictions of the Exclusive Use Premises, Preferential Use Premises and number of Annual Access Gates to which Airline commits, and shall have the right to occupy and use, beginning on

* A commitment to at least one Annual Access Gate through September 30, 2024 pursuant to Exhibit A is a condition for entering into a Rate and Revenue Sharing Agreement. All Annual Access Gates are assigned by the Authority pursuant to Section 4.2 of the Rate Resolution.

the South Terminal Transition Date. The South Terminal Transition Date shall be the date the South Terminal at Orlando International Airport is open for flight operations by Airline, as designated in the reasonable discretion of the Authority. On the South Terminal Transition Date, existing Exhibits A, B and C, and existing Schedule 2 shall automatically terminate and be replaced with Exhibits A-1, B-1 and C-1 and Schedule 2.1, which shall thereafter be referred to as Exhibits A, B and C, and Schedule 2 for all purposes herein.

The Authority shall provide notice to Airline as to dates on which Airline shall be granted access to the space identified in Exhibits A-1, B-1, C-1 and Schedule 2.1 for Airline to make agreed upon modifications and relocate/install furniture, equipment and information and communication systems. Such dates shall provide Airline with a reasonable opportunity to complete all agreed upon modifications, installations and relocations.

Rates and Charges

The Authority and the Airline agree that Rates and Charges for the Committed Premises shall be fixed monthly amounts, as determined in accordance with the Rate Resolution, and shall be due and payable as described in the Rate Resolution. Nothing herein shall preclude any objection or challenge by Airline to the ratemaking methodology in the Rate Resolution.

Acceptance

Please acknowledge the Airline's agreement with this LOA, to be effective as of the date above, by signing in the space provided below.

Sincerely,

GREATER ORLANDO AVIATION AUTHORITY

Thomas W. Draper

box SIGN 159VPQK1-4YRJQ2P5

Kevin J. Thibault, P.E.
Chief Executive Officer

ACCEPTED AND AGREED:
JETBLUE AIRWAYS CORPORATION

By: Lisa Reifer

box SIGN 46238V8W-46237928

Name: Lisa Reifer

Title: Head of Finance & Treasury

Date: May 5, 2023

Letter of Authorization - Consolidated Exhibits A, B and C Detail Sheet
JETBLUE AIRWAYS CORPORATION

Exclusive Terminal Premises Enclosed Space (SF)	Sales Tax	Exhibit A	Exhibit B	Exhibit C	Total
		LOA 5	LOA 1	LOA	
Effective Date		Commencement of Operations	10/1/2019	10/1/2019	
Expiration Date		9/30/2024	9/30/2020	9/30/2020	
ATO	Y	3,395	-	-	3,395
Curbside Storage	Y	-	-	-	-
Bag Service Office & BSO Staging	N	1,211	-	-	1,211
Operations Ofcs (LS)	Y	-	-	-	-
Operations Ofcs (AS)	Y	15,439	-	-	15,439
E-ticket/Kiosk/Other (LS)	N	-	-	-	-
Customer Service Counter	N	888	-	-	888
Club	Y	-	-	-	-
Crew Base	Y	10,208	-	-	10,208
Total Exclusive Enclosed Space		31,141	-	-	31,141

Exclusive Terminal Premises Unenclosed Space (SF)		Exhibit A	Exhibit B	Exhibit C	Total
		LOA 5	LOA 1	LOA	
Operations Unenclosed Space	Y	-	-	-	-
Total Exclusive Unenclosed Space		-	-	-	-

Preferential Terminal Premises Enclosed Space (SF)		Exhibit A	Exhibit B		Total
		LOA 5	LOA 1		
Ticket Counters & Queue (L3)	N	-	-		-
Bag Make-up	N	-	-		-
Ticket Counter & Queue (L1)	N	-	-		-
Curb Checkin	N	-	-		-
Total Preferential Terminal Premises Enclosed Space		-	-		-

Annual Access Gates		Exhibit A	Exhibit B		Total
Annual Access Gates		LOA 5	LOA 1		
Narrowbody (NB)	N	-	-		-
Jumbo (JB)	N	-	-		-
Super Jumbo (SJB)	N	-	-		-
Total Annual Access Gates		-	-		-
Total Exclusive and Preferential Enclosed Space (SF)		31,141	-	-	31,141
Total Unenclosed Space (SF)		-	-	-	-
Total Enclosed & Unclosed Spaces (SF)		31,141	-	-	31,141

Annual Access and STC Common Use Ticketing & BMU		Exhibit A	Exhibit B		Total
Annual Access NB Gates		LOA 1	LOA 3		
Jetway (Airline Equipment)	N	10	-		10
Apron	N	10	-		10
Holdroom	N	10	-		10
STC Ticket Counter/BMU	N	10	-		10
Annual Access JB Gates		**Exhibit A**	**Exhibit B**		**Total**
Jetway (Airline Equipment)	N	-	-		-
Annual SJB Gates		**Exhibit A**	**Exhibit B**		**Total**
Jetway (Airline Equipment)	N	-	-		-
Total Gates & STC Common Use Ticket Counter & BMU					**TOTAL**
Total Exclusive & Preferential Enclosed Space (SF)		31,141	- -	-	31,141
Total Unenclosed Space (SF)		-	-	-	-
Total Gates & STC Common Use Tkt Ctrs & BMU					
Total Enclosed & Unclosed Spaces (SF)		31,141	- -	-	31,141

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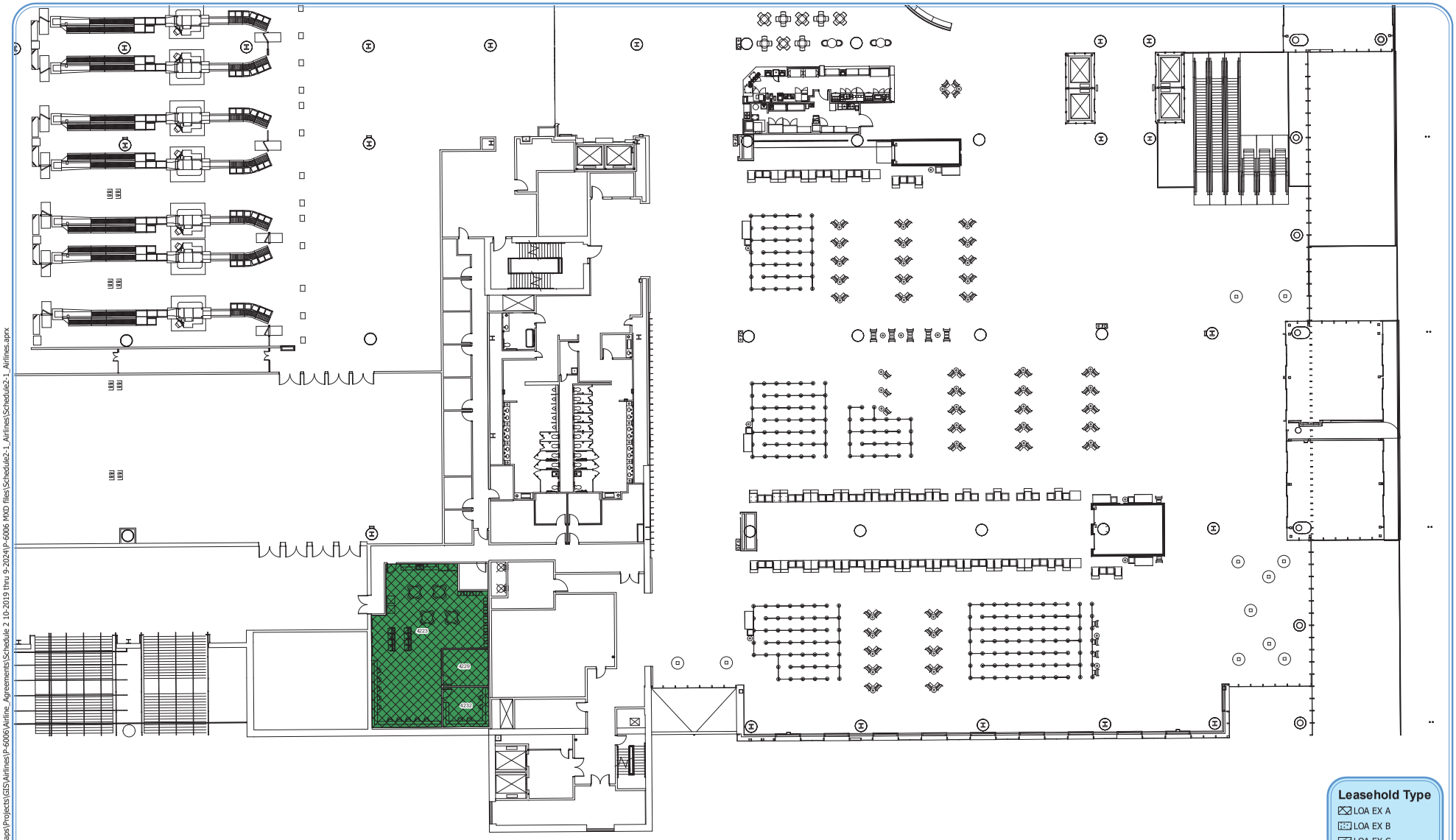
GREATER ORLANDO AVIATION AUTHORITY
MCO
ORLANDO INTERNATIONAL AIRPORT

Schedule 2.1 Airline Space Exhibit, JetBlue Airways
Landside Terminal C - SE Quad
Level 1
Zone Central East (ZCE)

GRAPHIC SCALE IN FEET
0 15 30

PROJECT NO.:	P-6006
REQUESTED BY:	OT
DRAWN BY:	KA
CHECKED BY:	OT
DATE CREATED:	2022-01-26
DATE LAST REVISED:	2022-05-25

Page 1
STLC
Level 1
SE QUAD



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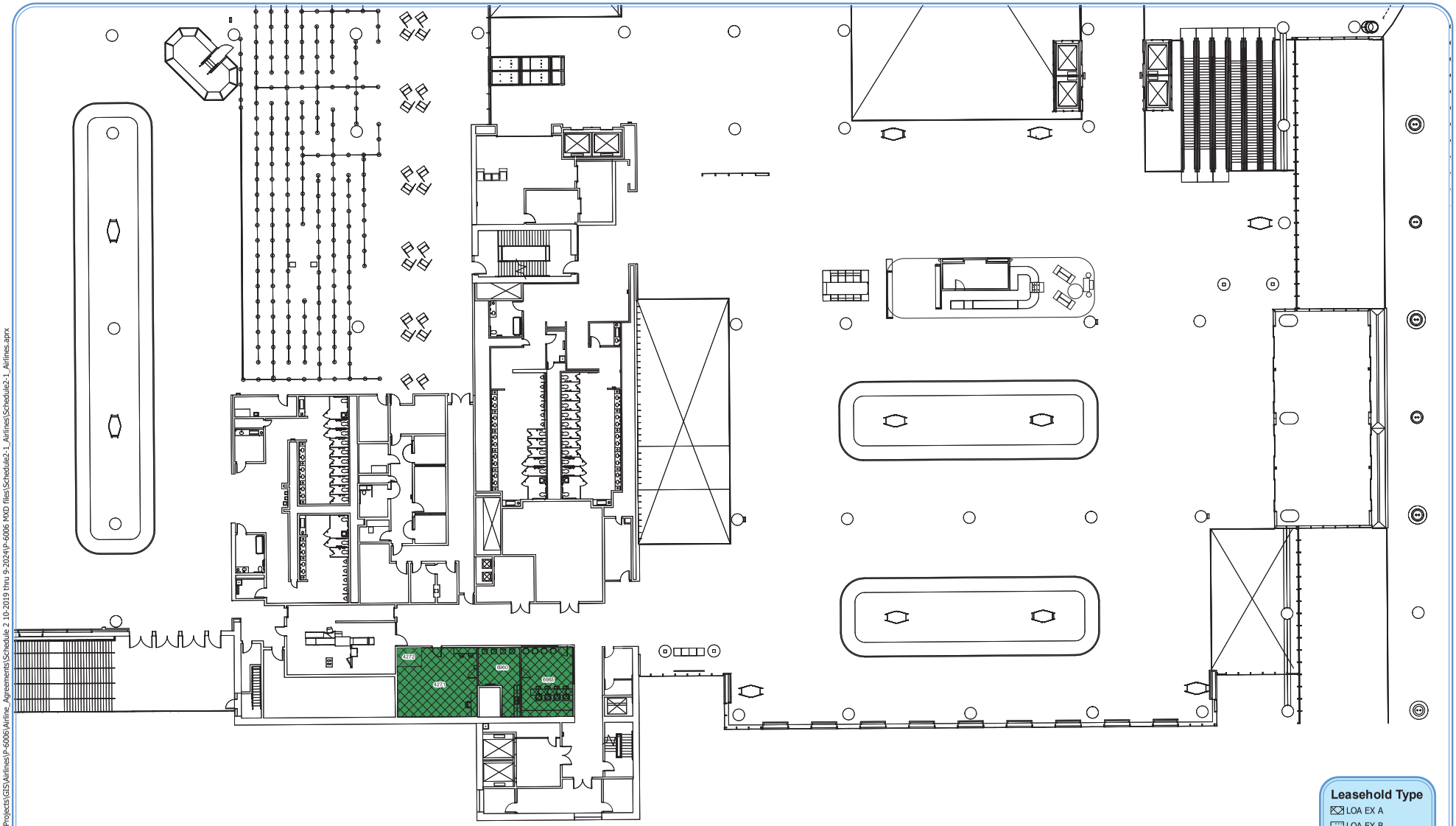
GREATER ORLANDO AVIATION AUTHORITY
MCO
ORLANDO INTERNATIONAL AIRPORT

Schedule 2.1 Airline Space Exhibit, JetBlue Airways
Landside Terminal C - SE Quad
Level 2
Zone Central East (ZCE)

GRAPHIC SCALE IN FEET
0 15 30

PROJECT NO.:	P-6006
REQUESTED BY:	OT
DRAWN BY:	KA
CHECKED BY:	OT
DATE CREATED:	2022-01-26
DATE LAST REVISED:	2022-05-25

Page 2
STLC
Level 2
SE QUAD



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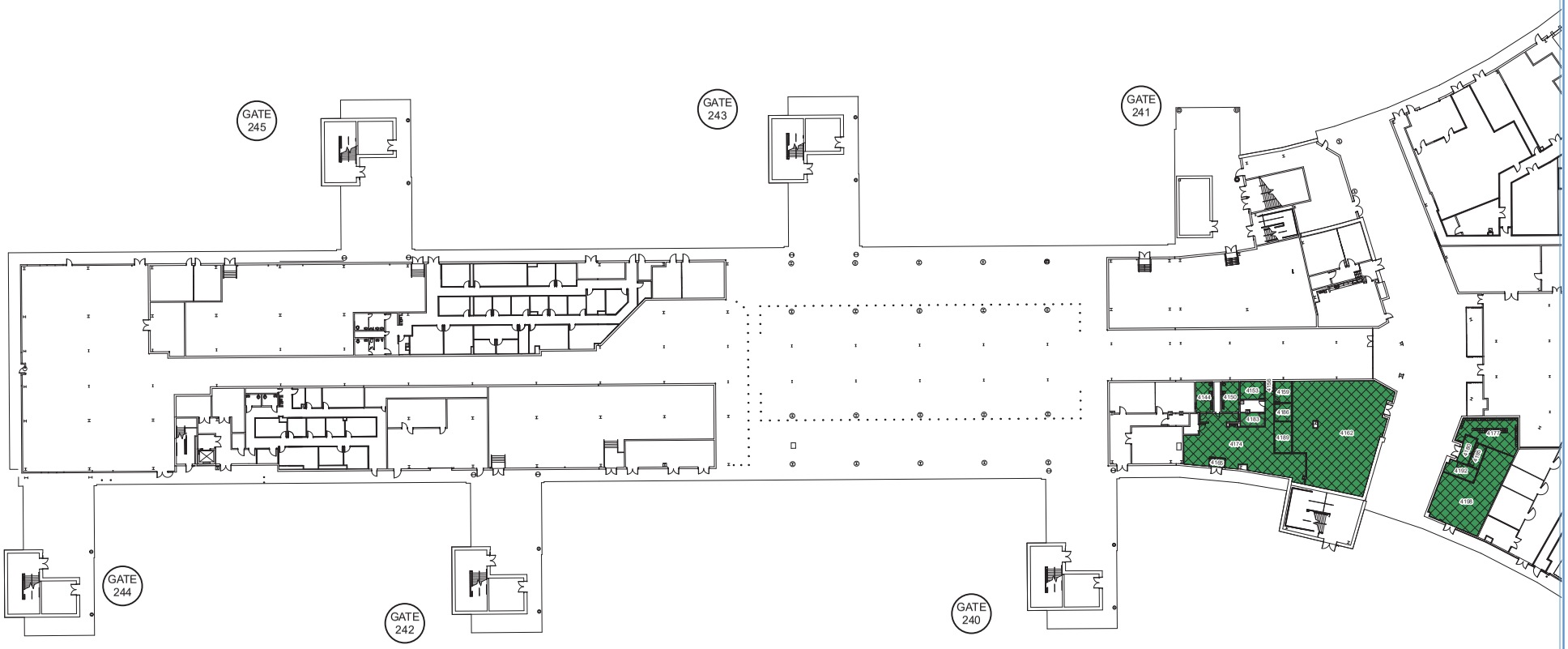
GREATER ORLANDO AVIATION AUTHORITY
MCO
ORLANDO INTERNATIONAL AIRPORT

Schedule 2.1 Airline Space Exhibit, JetBlue Airways
Landside Terminal C - SE Quad
Level 6
Zone Central East (ZCE)

GRAPHIC SCALE IN FEET
0 15 30

PROJECT NO.:	P-6006
REQUESTED BY:	OT
DRAWN BY:	KA
CHECKED BY:	OT
DATE CREATED:	2022-01-26
DATE LAST REVISED:	2022-05-25

Ramp Level



Leasehold Type

SPACE_TYPE

- LOA EX A
- LOA EX B
- LOA EX C

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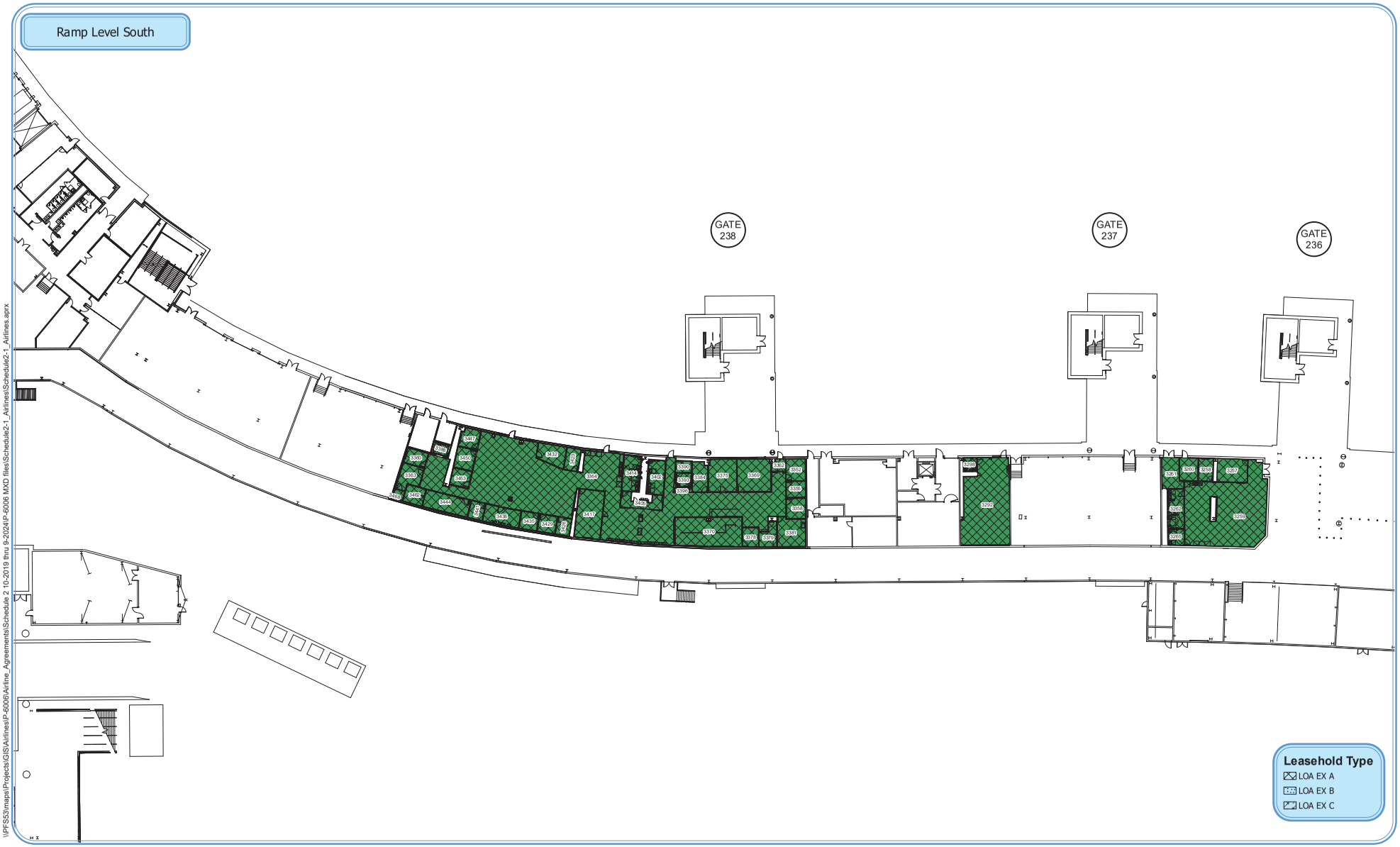
GREATER ORLANDO AVIATION AUTHORITY
MCO
ORLANDO INTERNATIONAL AIRPORT

Schedule 2.1 Airline Space Exhibit, JetBlue Airways PLC Corporation
Airside Terminal C - Wing 15
Ramp Level
Zone W15

GRAPHIC SCALE IN FEET
0 15 30 60

PROJECT NO.:	P-6006
REQUESTED BY:	OT
DRAWN BY:	KDA
CHECKED BY:	OT
DATE CREATED:	2019-10-01
DATE LAST REVISED:	2022-05-25

ASTC
Level 1
WING 15



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GREATER ORLANDO AVIATION AUTHORITY
MCO
ORLANDO INTERNATIONAL AIRPORT

Schedule 2.1 Airline Space Exhibit, JetBlue Airways
Airside Terminal C - Wing NW - South
Ramp Level
Zone CNW

GRAPHIC SCALE IN FEET
0 15 30 60

PROJECT NO.:	P-6006
REQUESTED BY:	OT
DRAWN BY:	KDA
CHECKED BY:	OT
DATE CREATED:	2019-10-01
DATE LAST REVISED:	2022-05-25

ASTC
Level 1
CNW

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GREATER ORLANDO AVIATION AUTHORITY
MCO
ORLANDO INTERNATIONAL AIRPORT

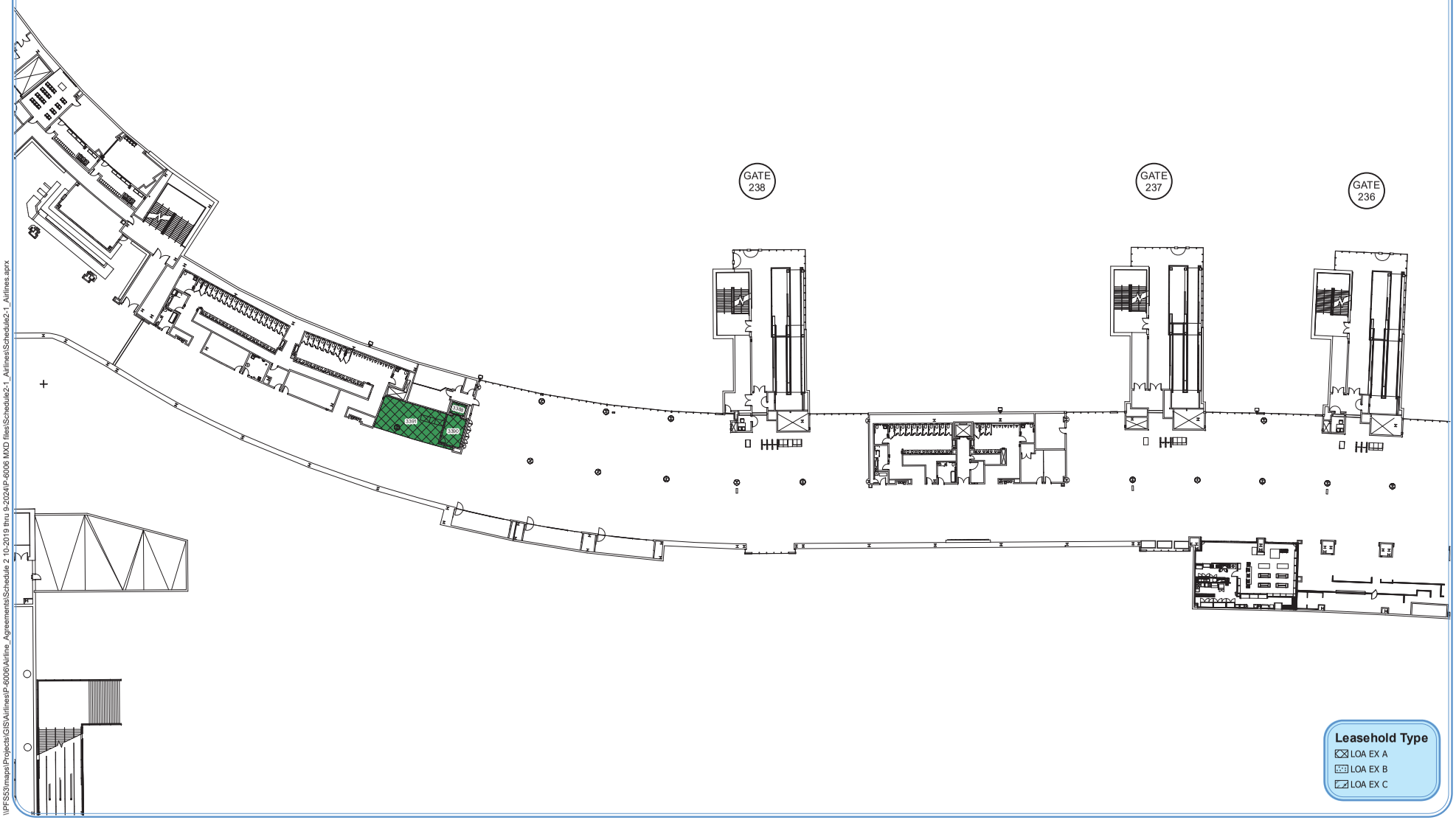
Schedule 2.1 Airline Space Exhibit, JetBlue Airways
Airside Terminal C - Wing NW - North
Ramp Level
Zone CNW

GRAPHIC SCALE IN FEET
0 15 30 60

PROJECT NO.:	P-6006
REQUESTED BY:	OT
DRAWN BY:	KDA
CHECKED BY:	OT
DATE CREATED:	2019-10-01
DATE LAST REVISED:	2022-05-25

ASTC
Level 1
CNW

Transfer Level South



Leasehold Type
- LOA EX A
- LOA EX B
- LOA EX C

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GREATER ORLANDO AVIATION AUTHORITY
MCO
ORLANDO INTERNATIONAL AIRPORT

Schedule 2.1 Airline Space Exhibit, JetBlue Airways
Airside Terminal C - Wing NW - South
Transfer Level
Zone CNW

GRAPHIC SCALE IN FEET
0 15 30 60

PROJECT NO.:	P-6006
REQUESTED BY:	OT
DRAWN BY:	KDA
CHECKED BY:	OT
DATE CREATED:	2019-10-01
DATE LAST REVISED:	2022-05-25

ASTC Level 2 CNW

box SIGN

Signing Log

Document ID: 46Z37928

Signed document security hash: 6148b6f6ed447a0475e50c2a7bd83fee1a864433dc6bd463ace6836cd6cf8af9

Sender: Olivia Tine (otine@goaa.org)

Document name:	JetBlue Transfer of Operations 2022.05.27 _set _ revised 2023.01.31 (1).pdf
Request initiated on:	April 5, 2023, 5:41 p.m. (UTC)
Subject:	JetBlue Letter of Authorization (Space Commitment) South Terminal

Message:

> Good afternoon Martin,
>
> As discussed, the Aviation Authority is using Box for document signatures, if you would please have this document signed. As mentioned you have been assigned a task, and the signature task may be transferred to someone else, and so on and so forth.
>
> Once the document is signed, this will be assigned to GOAA for signature, upon completion all parties will receive a copy.
>
> Should you have any questions please do not hesitate to contact me at otnie@goaa.org or 407-825-3835.
>
> Thank you,
> Olivia

IP address:	198.136.190.254
User agent:	Mozilla/5.0 (Windows NT 10.0; Win64; x64) AppleWebKit/537.36 (KHTML, like Gecko) Chrome/111.0.0.0 Safari/537.36

Gets a copy: Olivia Tine (otine@goaa.org)

Gets a copy: Elliot Martínez Fraticelli (elliot.martinez@goaa.org)

Gets a copy: Elliott Perez (elliott.perez@goaa.org)

Signer: lisa.reifer@jetblue.com - assigned to this request by martin.mares@jetblue.com

Accessed via emailed link sent to:	lisa.reifer@jetblue.com
Signature added, JetBlue Transfer of Operations 2022.05.27 _set _ revised 2023.01.31 (1).pdf, page 3:	
Text added, JetBlue Transfer of Operations 2022.05.27 _set _ revised 2023.01.31 (1).pdf, page 3:	Lisa Reifer
Text added, JetBlue Transfer of Operations 2022.05.27 _set _ revised 2023.01.31 (1).pdf, page 3:	Head of Finance & Treasury
Text added, JetBlue Transfer of Operations 2022.05.27 _set _ revised 2023.01.31 (1).pdf, page 3:	May 5, 2023

box SIGN

Signing Log

Document signed:	May 5, 2023, 5:29 p.m. (UTC)
Signature frame id:	46Z3RV8W-46Z37928

From: Anna Farmer
To: Directors and Aides; GOAA Designees
Cc: Elliot Martinez Fraticelli; James Knusalla
Subject: Designee for Chief Executive Officer April 22 - May 14
Date: Wednesday, April 19, 2023 5:29:46 PM

Please be advised that Mr. Kevin Thibault, Chief Executive Officer, will be out of the office Saturday, April 22, 2023 thru Sunday, May 14, 2023. Ms. Kathleen Sharman, Chief Financial Officer, will be his designee Saturday, April 22nd thru Wednesday, May 3rd. Ms. Sharman can be reached at kathleen.sharman@goaa.org or 407-825-2043.

Mr. Tom Draper, Chief of Operations, will be his designee Thursday, May 4th thru Sunday, May 14th. Mr. Draper can be reached at tdraper@goaa.org or (407) 825-3021.

Please continue to use the signature process in place. Thank you.

Anna Farmer
Manager, Board Services
Exe. Asst. to the CEO
One Jeff Fuqua Boulevard
Orlando, FL 32827
Phone: 407-825-2032
Email: anna.farmer@goaa.org
Website: www.orlandoairports.net