

**ADDENDUM NO. 6  
TO THE AGREEMENT DATED JANUARY 15, 2021  
BETWEEN GREATER ORLANDO AVIATION AUTHORITY  
AND DYKES EVERETT & COMPANY, LLC**

**Project: Land Management Services of the Greater Orlando Aviation Authority  
Property, Orlando International Airport**

**THIS ADDENDUM** is effective this 16<sup>th</sup> day of August, 2023 by and between the **GREATER ORLANDO AVIATION AUTHORITY** (“Authority”), and **DYKES EVERETT & COMPANY, LLC** (“Consultant”).

**WITNESSETH:**

**WHEREAS**, by Agreement dated January 15, 2021, Authority and Consultant entered into an agreement for Consultant to provide Land Management, Land Planning, and Land Development Consulting Services; and

**WHEREAS**, under the Agreement, Consultant agreed to perform such additional services for the Authority as are contained in any additional scope of work established by the Authority in any addendum to the Agreement and accepted in writing by the Consultant; and

**WHEREAS**, the Authority and the Consultant desire to enter into this Addendum to the Agreement to provide for additional services to be rendered by the Consultant under the terms of said Agreement.

**NOW, THEREFORE**, in consideration of the premises and the mutual covenants herein contained, the Authority and the Consultant do hereby agree as follows:

1. Consultant shall perform additional services in accordance with the terms of the Agreement and the attached Exhibit “A.” Consultant shall be paid for such additional services according to the payment terms set forth in the Agreement.

2. Consultant shall be compensated for such additional services in the **LUMP SUM AND NOT TO EXCEED** amount of **NINE HUNDRED ONE THOUSAND THREE HUNDRED EIGHTY-FOUR AND NO/100 DOLLARS (\$901,384.00)**, broken down as follows:

<b>Professional Fees:</b>	<b>NTE:</b>	<b>\$0.00</b>
<b>Professional Fees:</b>	<b>LS:</b>	<b>\$883,684.00</b>
<b>Reimbursable Expenses:</b>	<b>NTE:</b>	<b><u>\$17,700.00</u></b>
<b>Total:</b>		<b>\$901,384.00</b>

3. A. Consultant hereby certifies that it is not on the Scrutinized Companies that Boycott Israel List and is not engaged in a boycott of Israel, as defined in Florida Statutes § 287.135, as amended;

AND

B. (applicable to agreements that may be \$1,000,000 or more) - Consultant hereby certifies that it is: (1) not on the Scrutinized Companies with Activities in Sudan List or the Scrutinized Companies with Activities in the Iran Petroleum Energy Sector List as defined in Florida Statutes § 287.135; and (2) not engaged in business operations in Cuba or Syria, as defined in Florida Statutes § 287.135, as amended.

4. Authority may terminate the Agreement for cause and without the opportunity to cure if the Consultant is found to have submitted a false certification or has been placed on the Scrutinized Companies that Boycott Israel List or is engaged in a boycott of Israel.

In the event the Agreement is for One Million Dollars (\$1,000,000.00) or more, Authority may terminate this Agreement for cause and without the opportunity to cure if the Consultant is found to have submitted a false certification or has been placed on the Scrutinized Companies with Activities in Sudan List or the Scrutinized Companies with Activities in the Iran Petroleum Energy Sector List or is engaged in business operations in Cuba or Syria.

5. Except as expressly modified in this Addendum, the Agreement dated January 15, 2021 and all prior addenda will remain in full force and effect.

**IN WITNESS WHEREOF**, the parties hereto by their duly authorized representatives, have executed this Addendum this day of Aug 22, 2023.

**GREATER ORLANDO AVIATION AUTHORITY**



By: BOX SIGN 1V782557  
Kevin J. Thibault  
Chief Executive Officer

**Approved as to Form and Legality  
(for the benefit of GOAA only)  
this day of Aug 22, 2023**



By: BOX SIGN 1V782557  
**NELSON MULLINS BROAD AND  
CASSEL, Legal Counsel  
Greater Orlando Aviation Authority**

**DYKES EVERETT & COMPANY, LLC**



By: BOX SIGN 1B682V5W-1V782557  
Signature (Duly Authorized Rep.)

Dykes Everett  
Printed Name

President/Manager  
Title



Orlando International Airport  
One Jeff Fuqua Boulevard  
Orlando, Florida, 32827-4392  
(407) 825-2001

# Memorandum

**To:** Members of the Construction Committee

**From:** Brad Friel, Senior Vice President of Multi-Modal Planning and Environmental  
*(Prepared by Alex Sorondo)*

**Date:** July 25, 2023

**Re:** Request for Recommendation of an Addendum to the Land Development, Land Planning, and Land Management Consulting Services Agreement with Dykes Everett & Company, LLC. for Land Management Services of the Greater Orlando Aviation authority (GOAA) property at the Orlando International Airport.

Consultant's proposal, dated June 2023, is to provide maintenance of upland buffer areas to reduce and control the presence of wildlife attractants and invasive/nuisance species, the critical maintenance of conservation lands, the reduction of wild fire fuel loads, the repair of security and emergency access roads and the support of critical drainage facilities for the Greater Orlando Aviation Authority's (GOAA) property.

If approved, these services would be effective the date of Aviation Authority Board approval.

Consultant shall, with each monthly invoice, certify that the assigned work and services are on schedule to be completed within the contracted lump sum price, or provide at time of certification a written notice to the Aviation Authority of any deviations.

The MWBE/LDB participation has been reviewed by the Office of Small Business Development. Their findings and recommendation are attached.

Funding is from Previously Approved Capital Expenditure Fund 308.711.170.5310009.000.501489. **GH**  
Funding source verified by Andrea Harper of Construction Finance on 7 / 19 / 23 as correct and available.

It is respectfully requested that the Construction Committee recommend to the Aviation Authority Board approval of an Addendum to the Land Development, Land Planning, and Land Management Consulting Services Agreement with Dykes Everett & Company, LLC. for the services contained herein and amount as shown below:

Req. 94598

Not to Exceed Fees	\$0.00
Lump Sum Fees	\$883,684.00
Not to Exceed Expenses	\$17,700.00
<b>TOTAL</b>	<b>\$901,384.00</b>
AAC – Compliance Review Date	<i>JSS</i> 7/18/23
AAC – Funding Eligibility Review Date	7/18/23

LAND MANAGEMENT, LAND PLANNING, & LAND DEVELOPMENT CONSULTING  
ORLANDO INTERNATIONAL AIRPORT & ORLANDO EXECUTIVE AIRPORT

LAND MANAGEMENT SERVICES

PROJECT PROPOSAL  
JUNE 2023

PREPARED FOR GOAA BY





Dykes Everett & Company currently serves as GOAA's continuing services contractor for Land Management, Land Planning, and Land Development services, and our team represents over 3 decades of combined experience working for GOAA, primarily dedicated in service to the Airport's land needs. We understand and respect how essential quality land management and land stewardship is to an operating airport and its core functions.

This proposed scope includes (but is not limited to) the maintenance of upland buffer areas to reduce and control the presence of wildlife attractants and invasive/nuisance species, the critical maintenance of conservation lands, the reduction of wild fire fuel loads, the repair of security and emergency access roads, and the support of critical drainage facilities.

This work will be located and prioritized within areas A, B, and C based on field review of conditions and consultation with GOAA staff. Additionally, DEC anticipates and is prepared to meet 20% M/WBE participation for this project. The pricing of this work will be on a lump sum basis with a **lump sum total of \$883,684.00**, an additional \$17,700 Not To Exceed amount for bond fees, and will be comprised of the following components:

MUD LAKE - OVERVIEW		<b>\$291,450</b>
PROJECT AREA A		LUMP SUM PROJECT TOTAL
<ul style="list-style-type: none"> <li>- Wildlife Attractant and Nuisance Control</li> <li>- Wild Fire Risk Mitigation</li> <li>- Emergency and Maintenance Access Repair</li> <li>- Conservation Easement Compliance</li> </ul>	<p><i>These work items support the reduction of wildlife attractant and nuisance species, the reduction of wild fire fuel loads, the support of emergency and maintenance access on premises, and ensure compliance with easement restrictions and regulations.</i></p>	
MUD LAKE - UNIT PRICING		
<b>Emergency and Maintenance Access Road Repair</b>		
4,600 linear feet at \$10.75/ln. ft. ....		\$49,450
<b>Conservation Compliance with Invasive and Monoculture Control</b>		
50 acres at \$1,900/ac. ....		\$95,000
<b>Mastication and Refresh of Fire Lines</b>		
5,600 linear feet at \$7.25/ln. ft. ....		\$40,600
<b>Dykes Everett &amp; Company Project Management Fee</b> .....		<b>\$106,400</b>



EAST AIRFIELD - OVERVIEW

PROJECT AREA B

**\$494,734**

LUMP SUM PROJECT TOTAL

- Drainage Repair & Maintenance
- Upland Buffer Control & Stabilization
- Swale, Road, and Crossing Repair
- Wildlife Attractant and Nuisance Control

*These work items support the continued maintenance of upland buffer zones through mechanical control, the repair of critical drainage facilities, the reduction of wildlife attractant and nuisance species, and the improvement of site security and access consistent with airport protocols.*

EAST AIRFIELD - UNIT PRICING

**Drainage Swale Repair and Road Reestablishment**

8,708 linear feet at \$10.75/ln. ft. .... \$93,611

**Crossing Stabilization with Rock and Culvert Repair** ..... \$55,900

**Reestablishment of Pasture Drainage Swales**

2,700 linear feet at \$5.95/ln. ft. .... \$16,065

**Upland Stabilization through Drainage Repair, Wildlife-Attractant and Nuisance Control, Herbicide Application, and Reseeding**

Wildlife-Attractant Control ..... \$20,000

Buffer Drainage Repair ..... \$67,500

**Upland Buffer Maintenance and Access Repair**

25 acres Heavy Equipment Cutter Head and Precision Mulching at \$2,500/ac. .... \$62,500

15,500 linear feet Access Repair and Debris Removal ..... \$36,500

**Dykes Everett & Company Project Management Fee** ..... \$142,658



HEINTZELMAN - OVERVIEW

PROJECT AREA C

**\$97,500**

LUMP SUM PROJECT TOTAL

- Wildlife Attractant and Nuisance Control
- Wild Fire Risk Mitigation

*These work items support the mitigation of risk associated with wildlife attractant overabundance and reduce wild fire fuel loads.*

HEINTZELMAN - UNIT PRICING

**Heavy Equipment Cutter Head and Precision Mulching**

20 acres at \$2,500/ac. .... **\$50,000**

**Wildlife Attractant and Wildfire Fuel Load Control**

30 acres at \$475/ac. .... **\$14,250**

**Dykes Everett & Company Project Management Fee** ..... **\$33,250**

PROPOSED WORK TOTAL ..... **\$883,684**

LUMP SUM

CONTRACTOR BOND FEES ..... **\$17,700**

NOT TO EXCEED







## DETAILS - LUMP SUM

Dykes Everett & Co. will perform Upland Stabilization - Buffer Drainage Repair maintenance and will manage all aspects of this project. We will utilize our subcontractors Drinkwater & Drinkwater and AEG (M/WBE) to perform the remaining balance of mechanical/maintenance work. Please see attached subcontractor proposals for their respective portions of the project tasks as well as the attached fee schedule.

# Drinkwater & Drinkwater, Inc.

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257 Plaza Dr. Suite D, Oviedo, Florida 32765  
407 977-2936 office 407-568-7447 fax

June 2023

Dykes Everett & Company, LLC  
P.O. Box 2248  
Winter Park, FL 32790-2248

Attn: James Everett  
jeverett@dykeseverett.com

## **PROPOSAL GOAA Land Management**

Services to provide:

1. Mud Lake:

Emergency and Maintenance Access Road Repair 4,600 ln. ft. at \$10.75 per ln. ft.	\$49,450.00
Conservation Compliance with Invasive and Monoculture Control 50 ac. at \$1,900 per ac.	\$95,000.00
Mastication and Refresh of Fire Lines 5,600 ln. ft. at \$7.25 per ln. ft.	\$40,600.00

2. East Airfield:

Drainage Swale Repair and Road Reestablishment 8,708 ln. ft. at \$10.75 per ln. ft.	\$93,611.00
Crossing Stabilization with Rock and Culvert Repair	\$55,900.00

**PRICE:** \$334,561.00  
**BOND FEE:** \$6,700.00

Note that this proposal may be withdrawn by us if not accepted within 30 days.

Authorized Signature: *Alan Drinkwater*  
Alan Drinkwater,  
President

# ESTIMATE



**AEG Environmental Services Corp**  
633 South Park Ave  
Apopka, FL 32703  
aeglandclear@gmail.com

## Dykes Everett

**Bill to** Dykes Everett & Company LLC  
**Ship to** Dykes Everett & Company LLC  
**Estimate details** Estimate date: 06/2023

Product or service		Amount
<b>1. East Airfield</b>		
Reestablishment of Pasture Drainage Swales	2,700 ln ft x \$5.95	\$16,065.00
Upland Stabilization - Wildlife-attractant control	1 ea x \$20,000	\$20,000.00
Upland Buffer Maintenance and Access Repair		
Cutter Head and Precision Mulching	25 ac x \$2,500	\$62,500.00
Access Repair and Debris Removal	15,500 ln ft	\$36,500.00
<b>2. Heintzelman</b>		
Heavy Equipment Cutter Head and Precision Mulching	20 ac x \$2,500	\$50,000.00
Wildlife Attractant and Wildfire Fuel Load Control	30 ac x \$475	\$14,250.00
<b>Total</b>		<b>\$199,315.00</b>
<b>Bond Fee</b>		<b>\$4,000.00</b>

**DEC - Maintenance & Management Fees**

Mud Lake - Dykes Everett & Company Management Fee	\$106,400.00
East Airfield - Dykes Everett & Company Management Fee	\$142,658.00
Heintzelman - Dykes Everett & Company Management Fee	\$33,250.00
<b>Fee Total:</b>	<b>\$282,308.00</b>

**Management Fee Matrix**

Implementation	Contract Rate	Month 1	Month 2	Month 3	Month 4	Month 5	Month 6	Month 7	Month 8	Total Hours	Total
Principal	\$240.00	95	105	120	120	120	120	120	110	910	\$218,400.00
Senior Staff	\$175.00	40	50	50	50	50	45	40	40.19	365.19	\$63,908.00
Total Time	N/A	135	155	170	170	170	165	160	150.19	1275.19	\$282,308.00

**Maintenance Work Items (Lump Sum)**

East Airfield: Upland Stabilization - Buffer Drainage Repair	\$67,500.00
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<b>DEC Project Total</b>	<b>\$349,808.00</b>
<b>DEC Bond Fee</b>	<b>\$7,000</b>

TRUTH IN NEGOTIATION CERTIFICATION

The Consultant hereby certifies, covenants, and warrants that wage rates and other factual unit costs supporting the compensation for this project's agreement are accurate, complete, and current at the time of contracting.

The Consultant further agrees that the original agreement price and any additions thereto shall be adjusted to exclude any significant sums by which the Greater Orlando Aviation Authority determines the agreement price was increased due to inaccurate, incomplete, or noncurrent wage rates and other factual unit costs. All such agreement adjustments shall be made within one (1) year following the end of the contract. For purposes of this certificate, the end of the agreement shall be deemed to be the date of final billing or acceptance of the work by the Greater Orlando Aviation Authority, whichever is later.

Consultant: Dykes Everett & Co.  
By:   
Print Name: Dykes Everett  
Date: 06/30/2023



**GREATER ORLANDO AVIATION AUTHORITY**

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Orlando International Airport  
5850-B Cargo Road  
Orlando, Florida 32827-4399

**MEMORANDUM**

To: Members of the Construction Committee

From: Edelis Molina, Sr. Small Business Administrator

Date: July 25, 2023

Re: Request for Recommendation of Approval to the Aviation Authority Board of an Addendum to the Land Development, Land Planning, and Land Management Consulting Services Agreement with Dykes Everett & Company, LLC for Land Management Services of the Greater Orlando Aviation Authority (GOAA) property at the Orlando International Airport.

The Small Business Development Department (SBDD) has reviewed the proposal from Dykes Everett & Company, LLC, and determined that Dykes Everett & Company, LLC is committed to meet 20% MWBE participation on this project.



## GREATER ORLANDO AVIATION AUTHORITY

Orlando International Airport  
One Jeff Fuqua Boulevard  
Orlando, Florida 32827-4392

### MEMORANDUM

TO: Members of the Aviation Authority

FROM: Max E. Marble, Chairman, Construction Committee

DATE: August 16, 2023

### ITEM DESCRIPTION

Recommendation of the Construction Committee to Approve an Addendum to the Land Development, Land Planning and Land Management Consulting Services Agreement with Dykes Everett & Company, LLC for Land Management Services of Aviation Authority Properties at the Orlando International Airport

### BACKGROUND

On December 9, 2020, the Aviation Authority Board approved a Land Development, Land Planning and Land Management Consulting Services Agreement with Dykes Everett & Company, LLC, following a competitive award process in compliance with the state statutes and Aviation Authority policies.

The agreement is structured as a no-cost base agreement with negotiated hourly rates. Services that are within the advertised scope are negotiated on an as-needed or annual basis, and awarded as addenda to the base agreement. Dykes Everett & Company, LLC will provide services that include, but are not limited to, consulting on the use and development of strategic resources, including best practices for land planning, development, and management for the Aviation Authority, including, but not limited to, the East Airfield Development Area and Mud Lake Properties; preparation of necessary procurement bid documents to advance land management activities for the East Airfield Development Area and Mud Lake Properties; special projects and miscellaneous economic and land development support services; land management project administration and implementation and related professional services; assistance with land planning, land development, permitting, land surveying and resource evaluation, economic and strategic planning, intergovernmental negotiation coordination, public/private partnerships; and all other related services related to land development, planning, or management including coordination with the Aviation Authority, its consultants, the City of Orlando, water management districts and all agencies having jurisdiction over the Airport. The Services may also include studies and preparation of reports involving scope definition and validation of projects, evaluation and documentation of existing conditions; bid/procurement and award, permitting, project administration, technical support, land planning support on various Aviation Authority projects and all other related professional services which may be required where the Aviation Authority elects not to solicit letters of interest by means of public advertisement.

### ISSUES

A fee has been negotiated Dykes Everett & Company, LLC for the total amount of \$901,384 for Land Management Services of Aviation Authority Properties at the Orlando International Airport. Services will include, but are not limited to, maintenance of upland buffer areas to reduce and control the presence of wildlife attractants and invasive/nuisance species, the critical maintenance of conservation lands, the reduction of wild fire fuel loads, the repair of security and emergency access roads and the support of

critical drainage facilities for the Aviation Authority properties. The three project work areas are Mud Lake (Area A), East Airfield (Area B), and Heintzelman Boulevard (Area C).

On July 25, 2023, the Construction Committee recommended approval of an Addendum to the Land Development, Land Planning and Land Management Consulting Services Agreement with Dykes Everett & Company, LLC for Land Management Services of Aviation Authority Properties at the Orlando International Airport, as outlined in the memorandum.

### **SMALL BUSINESS**

The Aviation Authority has reviewed the proposal submitted by Dykes Everett & Company, LLC and determined that Dykes Everett & Company, LLC proposes 20% Minority and Women Business Enterprise (MWBE) participation on this addendum, and certifies that Dykes Everett & Company, LLC is in good standing as it relates to its small business participation.

### **ALTERNATIVES**

None.

### **FISCAL IMPACT**

Fiscal impact is \$901,384. Funding is from previously-approved Capital Expenditure Funds.

### **RECOMMENDED ACTION**

It is respectfully requested that the Aviation Authority Board accept the recommendation of the Construction Committee and approve an Addendum to the Land Development, Land Planning and Land Management Consulting Services Agreement with Dykes Everett & Company, LLC for Land Management Services of Aviation Authority Properties at the Orlando International Airport, for the total amount of \$901,384, which includes the lump sum fee amount of \$883,684 and the not-to-exceed expenses amount of \$17,700, with funding from previously-approved Capital Expenditure Funds; and authorize an Aviation Authority Officer or the Chief Executive Officer to execute the necessary documents following satisfactory review by legal counsel.